



RATING ACTION COMMENTARY

Fitch Affirms Presbyterian Retirement Communities OG (FL) at 'A-'; Outlook Stable

Fri 15 Dec, 2023 - 3:43 PM ET

Fitch Ratings - New York - 15 Dec 2023: Fitch Ratings has affirmed at 'A-' the Issuer Default Rating (IDR) for the Presbyterian Retirement Communities Obligated Group (PRC OG) and has also affirmed the rating on various series of revenue bonds issued by the St. Johns County Industrial Development Authority and the Orange County Health Facilities Authority on behalf of the PRC OG at 'A-'.

The Rating Outlook is Stable.

RATING ACTIONS

ENTITY / DEBT ↕	RATING ↕		PRIOR ↕
Presbyterian Retirement Communities Obligated Group (FL)	LT IDR	A- Rating Outlook Stable	A- Rating Outlook Stable
	Affirmed		
Presbyterian Retirement Communities Obligated Group (FL) /General Revenues/1 LT	LT	A- Rating Outlook Stable	Affirmed A- Rating Outlook Stable

[VIEW ADDITIONAL RATING DETAILS](#)

The 'A-' rating reflects the expected resilience of the PRC OG's financial profile through Fitch's forward-looking scenario analysis, given its robust business profile, which is characterized by very strong revenue defensibility as a multi-campus, regionally diverse life plan community (LPC), and sound operating and capital metrics.

The PRC OG has a mixed financial profile. Cash-to-adjusted debt falls outside Fitch's criteria's suggested rating category (it was approximately 51% at FYE 2023; March 31 YE), while maximum annual debt service (MADS) coverage is consistent with the 'A' category, historically at about 2.0x. The lower cash-to-adjusted debt reflects the high levels of capital spending (annually above depreciation) and more recently investment market volatility.

The rating also factors in PRC OG's growth strategy, which is generally pursued through independent living (IL) expansions on existing campuses or through acquisitions of other LPCs. While key leverage metrics can be stressed for periods of time, Fitch expects that these metrics will return to historical levels over a three to five-year period as IL expansions and acquisitions are absorbed. The PRC OG is currently moving forward on IL expansions on two of its campuses. Long-term bonds were issued for these expansions in 2020, and the PRC OG will replenish its balance sheet with new entrances fees as the expansion IL units fill.

SECURITY

The bonds are secured by a pledge of gross revenues of the PRC OG and a first mortgage lien on certain PRC OG properties.

KEY RATING DRIVERS

Revenue Defensibility - 'aa'

Sizable Multi-Market LPC Provider

The strong revenue defensibility is supported by good demand for services as indicated by historical occupancy of above 90% across all three levels of care, with more than 3,600 total units in service in FY23. For the first six months of FY24, IL, assisted living (AL), and skilled nursing facility (SNF) occupancies averaged 92%, 93%, and 93%, respectively. The PRC OG operates 10 OG campuses located across six distinct Florida markets -- Orlando, St. Augustine, Jacksonville, Tallahassee, St. Petersburg, and Bradenton. There is minimal overlap among the respective markets. Competition varies by community and Florida overall has many senior living providers as the product is very well accepted in the state.

Fitch views the market diversity as mitigating demand risk at any single site and supporting expectations for PRC to maintain its competitive position. Demographics in PRC's markets are mixed, but generally consistent with or better than state and national levels, and the PROC OG has been able to consistently raise its rates. Additionally, moderate IL pricing and competitive service offerings have helped the PRC OG maintain the steady occupancy levels, further offsetting competitive concerns.

Operating Risk - 'bbb'

Sizable, Growing System with rebounding Operating Metrics

The midrange assessment reflects operating metrics that are slightly light for a Type 'B' contract (operating ratios are above 100%), a steady level of capital spending that is consistent with a system of PRC's size, and capital metrics that are solidly midrange. Fitch expects operating metrics to improve slightly with the addition of St. Augustine into the OG. Net operating margin (NOM) and NOM-adjusted (NOMA) averaged -5.6% and 16%, respectively, between FY19 and FY23, including weaker results in FY22 (-4.4% NOM) and FY23 (-6.5% NOM). The weaker performance in FY23 was driven by macro staffing and inflationary pressures, which was offset by a strong year for entrance fees (NOMA improved from 12.7% in FY22 to 13.5% in FY23). Operations have shown good improvement in FY24, returning closer to historical levels, with 2.8% NOM and 20.4% NOMA through six months FY24.

The Capital spending ratio is expected to remain above 100%. Highlighted capex is focused on IL expansion, with additional supporting AL investments. The PRC OG's operational performance in FY23 was weaker driven by staffing and inflationary pressures being experienced across the sector. This was offset by a strong year for entrance fees. Operations have shown good improvement in FY24, returning closer to historical levels.

Capital-related metrics are consistent with the midrange operating risk assessment. MADS represented a moderate 8% of FY23 revenues and debt to net available has ranged from 6.7x to 8.2x in the last four years. Revenue-only coverage is weaker, consistently under 0.5x, reflecting the softer operating ratios. Fitch notes that despite the thinner FY23 performance, MADS coverage remained above 2.0x.

Financial Profile - 'a'

Financial Profile Stable Through a Moderate Stress Scenario

Fitch expects key leverage metrics to remain consistent with the current financial profile through the current economic and business cycle. At FYE 2023, the PRC OG had unrestricted cash and investments of approximately \$154 million. This represents about 50% of total adjusted debt (with the addition of debt service reserve funds). Days cash on hand (DCOH) was 234 days.

Fitch's baseline scenario shows the PRC OG maintaining operating and financial metrics that are consistent with the current rating and slightly better than recent historical levels of performance (operating ratios closer to 100% and NOMAs above 15%), driven by the addition of new ILs, and the continued positive effect of St. Augustine in the OG, including the added net entrance fees from St. Augustine.

As part of the forward look, Fitch assumes an economic stress. Despite the stress, the PRC OG's cash-to-adjusted debt levels remain consistent with Fitch's expectations at the current rating level, with MADS coverage steady and cash-to-adjusted debt remaining outside the suggested rating category. DCOH remains above 200 days in the base case and is neutral to the rating outcome.

Asymmetric Additional Risk Considerations

No asymmetric risks informed the rating assessment outcomes.

RATING SENSITIVITIES

Factors that Could, Individually or Collectively, Lead to Negative Rating Action/Downgrade

--Cash-to-adjusted debt that is expected to remain below 55%, particularly if coupled with reduced cash flow;

--Weakened cash flow such that debt service coverage is consistently below 2.0x and unrestricted liquidity growth flattens.

Factors that Could, Individually or Collectively, Lead to Positive Rating Action/Upgrade

--Key operating and capital metrics strengthen such that the PRC OG's operating risk profile moves to strong from midrange;

--Growth in unrestricted liquidity and stronger cash flow, such that cash-to-adjusted debt stabilizes above 110% and debt service coverage is consistently above 3.0x.

PROFILE

CREDIT PROFILE

Founded in 1954, PRC is a Florida not-for-profit organization focused on residential and healthcare communities for older adults. The PRC OG consists of seven members, five of whom own and operate 10 LPCs in Jacksonville, Orlando, Winter Park, Bradenton, St. Petersburg, St. Augustine and Tallahassee, FL. As of March 31, 2023, the OG consisted of 2,340 ILUs, 569 ALUs and memory care units, and 722 SNF beds. Total operating revenues in FY23 were approximately \$252 million. Fitch's analysis and all figures cited in this press release are based on the OG's financial statements.

Sources of Information

In addition to the sources of information identified in Fitch's applicable criteria specified below, this action was informed by information from Lumesis.

REFERENCES FOR SUBSTANTIALLY MATERIAL SOURCE CITED AS KEY DRIVER OF RATING

The principal sources of information used in the analysis are described in the Applicable Criteria.

ESG CONSIDERATIONS

The highest level of ESG credit relevance is a score of '3', unless otherwise disclosed in this section. A score of '3' means ESG issues are credit-neutral or have only a minimal credit impact on the entity, either due to their nature or the way in which they are being managed by the entity. Fitch's ESG Relevance Scores are not inputs in the rating process; they are an observation on the relevance and materiality of ESG factors in the rating decision. For more information on Fitch's ESG Relevance Scores, visit <https://www.fitchratings.com/topics/esg/products#esg-relevance-scores>.

FITCH RATINGS ANALYSTS

Gary Sokolow

Director

Primary Rating Analyst

+1 212 908 9186

gary.sokolow@fitchratings.com

Fitch Ratings, Inc.

Hearst Tower 300 W. 57th Street New York, NY 10019

Leonard Siegel

Senior Analyst

Secondary Rating Analyst

+1 646 582 3492

leonard.siegel@fitchratings.com

Mark Pascaris

Senior Director

Committee Chairperson

+1 312 368 3135

mark.pascaris@fitchratings.com

MEDIA CONTACTS**Sandro Scenga**

New York

+1 212 908 0278

sandro.scenga@thefitchgroup.com

Additional information is available on www.fitchratings.com**PARTICIPATION STATUS**

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APPLICABLE CRITERIA

[U.S. Public Finance Not-For-Profit Life Plan Community Rating Criteria \(pub. 05 Apr 2023\) \(including rating assumption sensitivity\)](#)

[Public Sector, Revenue-Supported Entities Rating Criteria \(pub. 27 Apr 2023\) \(including rating assumption sensitivity\)](#)

APPLICABLE MODELS

Numbers in parentheses accompanying applicable model(s) contain hyperlinks to criteria providing description of model(s).

Portfolio Analysis Model (PAM), v2.0.0 (1)

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St. Johns County Industrial Development Authority (FL)

EU Endorsed, UK Endorsed

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